

# VALUING A PROJECT

A PUELINK Special Training Module

# Future Value

- Future Value is the value of a cash flow in the future
  - To calculate Future Value, you must make a projection
  - The Future Value should include escalators expected, such as inflation (CPI), commodity cost increases if known (energy cost), and other factors (industry competition reduces price by 3% / year, etc)

# Time Value of Money

- You borrow money from the bank and buy a home
  - Borrow \$300,000
  - Pay \$450,000 back to the bank over the life of the loan
  - A dollar today is worth more than a dollar in the future
- A business issues a bond
  - They pay interest payments, bi-annually, of \$500 on a \$10,000 bond
  - When the bond reaches maturity, the \$10,000 is repaid
  - The \$500 bi-annual payments are the time value of money, also known as cost of capital (we'll mention this again later)

# Present Value

- Present Value is the discounted value, in today's dollars, of a future cash flow
- To determine the Present Value of a Future Cash Flow, discount it by the discount rate (cost of capital / time value of money)

$$PV = \frac{C}{(1 + i)^n}$$

- C = Future Value
- PV = Present Value
- I = Discount Rate
- n = Number of Periods (years, days, months, etc)

# Discount a Cash Flow

Discount a \$5000 future cash flow, 5 years away, with a 10% discount rate

$$PV = \frac{C}{(1 + i)^n}$$

$$PV = \$5000 / (1 + .10)^5$$

$$PV = \$5000 / (1.1)^5$$

$$PV = \$5000 / 1.61$$

$$PV = \$3106$$

If you can buy a future cash flow of \$5000 for less than its present value of \$3106 (based on your personal discount rate), you should do this. It will increase your value.

# Net Present Value

## Net Present Value

The sum of the period 0 values (the check you write today, for example) and the Present Value of all Future Cash Flows

|                                          |                                            |                                                                                      |        |        |        |        |        |        |        |        |        |
|------------------------------------------|--------------------------------------------|--------------------------------------------------------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Project First Cost                       | \$ 100,000.00                              |                                                                                      |        |        |        |        |        |        |        |        |        |
| Project Rebate                           | \$ 45,000.00                               |                                                                                      |        |        |        |        |        |        |        |        |        |
| Estimated First Year Maintenance Savings | \$ 3,500.00                                |                                                                                      |        |        |        |        |        |        |        |        |        |
| Project Annual Savings                   | \$ 37,000.00                               |                                                                                      |        |        |        |        |        |        |        |        |        |
| Any additional annual savings or costs   | \$ (200.00)                                |                                                                                      |        |        |        |        |        |        |        |        |        |
| Project Lifespan (10 or 15 years)        | 10                                         |                                                                                      |        |        |        |        |        |        |        |        |        |
| Cash flows                               |                                            |                                                                                      |        |        |        |        |        |        |        |        |        |
| Year                                     | -                                          | 1.00                                                                                 | 2.00   | 3.00   | 4.00   | 5.00   | 6.00   | 7.00   | 8.00   | 9.00   | 10.00  |
| Outflow                                  | CapEx                                      | (100.00)                                                                             |        |        |        |        |        |        |        |        |        |
| Inflow                                   | Rebates (Cash Inflow)                      | 45.00                                                                                |        |        |        |        |        |        |        |        |        |
|                                          | Maintenance Savings                        | 3.50                                                                                 | 3.59   | 3.68   | 3.77   | 3.86   | 3.96   | 4.06   | 4.16   | 4.26   | 4.37   |
|                                          | Additional Savings or costs                | (0.20)                                                                               | (0.21) | (0.21) | (0.22) | (0.22) | (0.23) | (0.23) | (0.24) | (0.24) | (0.25) |
|                                          | Energy savings (Reduction in Cash Outflow) | 37.00                                                                                | 37.93  | 38.87  | 39.84  | 40.84  | 41.86  | 42.91  | 43.98  | 45.08  | 46.21  |
|                                          | Net                                        | (100.00)                                                                             | 85.30  | 41.31  | 42.34  | 43.40  | 44.48  | 45.60  | 46.74  | 47.90  | 49.10  |
|                                          |                                            |                                                                                      |        |        |        |        |        |        |        |        |        |
| Inflation Rate                           | 3%                                         | Assumption based on ten year treasury note                                           |        |        |        |        |        |        |        |        |        |
| Discount Rate                            | 10%                                        | Assumption based on input from corporate finance on average cost of capital          |        |        |        |        |        |        |        |        |        |
| NPV (in thousands)                       | \$213                                      | Calculation based on assumptions                                                     |        |        |        |        |        |        |        |        |        |
| IRR                                      | 58%                                        | Calculation representing how much this project pays you back each year               |        |        |        |        |        |        |        |        |        |
| Profitability Index                      | 313%                                       | Calculation useful among choosing projects which add the most value per dollar spent |        |        |        |        |        |        |        |        |        |
| NPV to first cost ratio                  | 2.13                                       |                                                                                      |        |        |        |        |        |        |        |        |        |
| Hurtle Rate for low risk projects        | 12%                                        | Typical value for a minimum IRR for projects with low risk                           |        |        |        |        |        |        |        |        |        |
| Is project acceptable?                   | Yes                                        | Pass fail test of IRR > Hurtle Rate                                                  |        |        |        |        |        |        |        |        |        |

# Net Present Value

- What is it good for?
  - If a project or investment has a positive Net Present Value, you should do it
  - In a world where you have a fixed budget (you cannot borrow more money), you should try to maximize Net Present Value
  - Choose products with a high Profitability Index, or the combination of projects that fit your budget with the highest Net Present Value
  - High Profitability Index means the project generates high Net Present Value relative to the capital you must deploy (most bang for buck)

# Internal Rate of Return

- Internal Rate of Return (IRR) demonstrates project value as an percentage
  - Many have been predispositioned to understand Percentages
  - IRR tells you, as a percentage, how much the project pays you back per period
  - Think of this the same as a stock return
    - My Google stock made 20% last year!
    - You took the initial value, added 20%, and now have 120% of your starting value

# Profitability Index

- Profitability Index compares the future value of cash flows to the cost (time 0 cash flows)
- $PI = PV \text{ of future cash flows} / \text{First Cost}$
- Higher is better